

# 21 Sales Coach Best Practices from Sales Experts

Research from the Sales Executive Council (SEC) examined thousands of salespeople and found receiving quality coaching helped them improve long-term performance up to 19%. A study from CSO Insights reveals a correlation between quota attainment and coaching. When coaching skills exceed expectations, 94.8% of reps meet quota. When coaching skills need improvement, only 84.5% hit.



1. **Focus on the middle 60%:** Sales managers often skew their coaching efforts dramatically toward the very best and worst sales reps <https://hbr.org/2011/01/the-dirty-secret-of-effective>
2. **Lead your people, don't manage them.** Show you care about them and have a strong passion to see them succeed. Remember — it's not about you, it's about your people. <http://ow.ly/QHXL30eXja0>
3. **Using CRM data to track improvements** once a training program has been implemented is the best way to measure the success of your program <http://ow.ly/IVUs30eXeS9>
4. **Learn each salesperson's drivers** and target each rep's motivation <https://blog.hubspot.com/sales/sales-coaching>
5. **Communicate corporate goals:** Knowing they're contributing to the company's success is motivating and gives them non-monetary fulfillment. <https://blog.hubspot.com/sales/sales-coaching>
6. **Not all employees are motivated by the same things.** Develop top performers by combining different rewards that will keep all of your staff motivated. <http://ow.ly/kCub30eXkvJ>
7. **Create personal rewards:** People know in advance what must happen for them to earn a bonus, and they know how big the bonus will be. <http://ow.ly/1VHN30eXkTr>
8. **Lead by example:** Be a role model, to be the kind of person that everyone else looks up to and wants to be like. ~ Brian Tracy
9. **Share the same definition of what good coaching is:** Observation and feedback, certainly, but also strategy development, creating opportunities for practice. ~ Scott Edinger, Edinger Consulting
10. **Spend time in the field:** Ride with them to the appointments, ask them questions about their plans for the call, give them feedback on what they did right ~ Matt Sunshine
11. **Create a feedback loop** that becomes part of your day-to-day management routine. Don't let your annual review be the only

time you discuss performance with your employees. ~ Vishal Shah

12. **Explain the why:** Communications change behaviors. The best sales managers are clear about expectations and value. <http://ow.ly/fZQC30eXgHa>
13. **Coach the middle 2/3 of reps** who have both the room for improvement and the incentive to be top performers. ~ Shelley Cernel
14. **Deciding who coaches** is just as important as committing to coaching in the first place, and the answer can differ depending on the organization. <http://ow.ly/7sjV30eXdWz>
15. **Block out an hour weekly, bi-weekly, or monthly:** Meetings become routine, which will help both parties prepare and take the meeting seriously <http://ow.ly/rN6A30eXepG>
16. **Effective coaching programs address the different needs of employees**, regardless of their age or experience – bridging the gap between sales training and field experience <http://ow.ly/42SW30eXf>
17. **A formal mentoring program** or even an informal buddy system, helps your new hires hear success stories and winning strategies directly from your rockstars <http://ow.ly/TrVO30eXgm4>
18. **Provide rewards** to those who engage in coaching and consequences for those who opt out. <http://ow.ly/wbvS30eXhuA>
19. **Let the employee do the talking.** The biggest mistake managers make is they do all the talking during a coaching session and not enough asking or listening. <http://ow.ly/it0C30eXhXE>
20. **Execute:** Sales coaches help sellers develop habits to reach their goals, get the most from their time, and help sellers maintain current, written & public action plans. <http://ow.ly/51ns30eXiRm>
21. **Hold your rep accountable** Effective coaches understand once a plan of action is in place their role is to hold the sales rep accountable <http://ow.ly/OQUY30eXIVg>

**Sales is like sports: all sales people can benefit from coaching. Read: 7 Reasons to Hire a Sales Coach - and 1 Not To <https://www.linkedin.com/pulse/7-reasons-hire-sales-coach-1-anthony-caliendo>**

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